



The Brahimi Report and the Future of UN Peace Operations

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List of Abbreviations

ACABQ	Advisory Committee on Administrative and Budgetary Questions
ASG	Assistant Secretary-General
AU	African Union
Brahimi Report	Report of the Panel on UN Peace Operations
BR	Brahimi Report, Report of the Panel on UN Peace Operations
CANADEM	Canadian Resource Bank for Democracy and Human Rights
CIO	Chief Information Officer
CITS	Communication and Information Technology Service
CivPol	Civilian police
CLJAU	Criminal Law and Judicial Advisory Unit
DDR	Disarmament, demobilization, reintegration
DFID	Department for International Development, United Kingdom
DPA	Department of Political Affairs
DPI	Department of Public Information
DPKO	Department of Peacekeeping Operations
DRC	Democratic Republic of the Congo
DR Congo	Democratic Republic of the Congo
DSRSG	Deputy Special Representative of the Secretary-General
EAD	Electoral Assistance Division
ECOMOG	Economic Community of West African States Monitoring Group
ECOWAS	Economic Community of West African States
ECPS	Executive Committee on Peace and Security
EISAS	ECPS Information and Strategic Analysis Secretariat
EU	European Union
FALD	Field Administration and Logistics Division
GA	General Assembly
GIS	Geographic Information Systems
ICT	Information and Communications Technologies
IMIS	Integrated Management Information System
IMTF	Integrated Mission Task Force
ISAF	International Security Assistance Force
IT	Information Technology
ITSD	Information Technology Services Department

VIII | ABBREVIATIONS

JMC	Joint Military Commission
LOA	Letters of Assist
MONUC	United Nations Organization Mission in the Democratic Republic of the Congo
MOU	Memorandum of Understanding
NAM	Non-Aligned Movement
NATO	North Atlantic Treaty Organization
NGO	Non-governmental organization
NRF	NATO Response Force
OCHA	UN Office for the Coordination of Humanitarian Affairs
OHCHR	Office of the United Nations High Commissioner for Human Rights
OHRM	Office of Human Resources Management
OIOS	Office of Internal Oversight Services
OMS	Office of Mission Support
OSCE	Organization for Security and Co-operation in Europe
PBPU	Peacekeeping Best Practices Unit
PBU	Peacebuilding Unit
PI	Public information
PMSS	Personnel Management and Support Service
QIPs	Quick impact projects
RDL	Rapid Deployment Level
RDMHQ	Rapidly Deployable Mission Headquarters
RDT	Rapid Deployment Team
ROE	Rules of engagement
RRF	European Union Rapid Reaction Force
SAG	Senior Appointments Group
SDS	Strategic Deployment Stocks
S-G	Secretary-General
SGTM	Standard Generic Training Modules
SHIRBRIG	Stand-by High Readiness Brigade
SRSG	Special Representative of the Secretary-General
TCC	Troop contributing country
TES	Training and Evaluation Service
UN	United Nations

UNAIDS	Joint United Nations Programme on HIV/AIDS
UNAMA	United Nations Assistance Mission in Afghanistan
UNAMSIL	United Nations Mission in Sierra Leone
UNDP	United Nations Development Program
UNHCR	United Nations High Commissioner for Refugees
UNHRD	United Nations Humanitarian Response Depot
UNICEF	United Nations Children's Fund
UNITAR	United Nations Institute for Training and Research
UNLB	United Nations Logistics Base
UNMA	United Nations Mission in Angola
UNMEE	United Nations Mission in Ethiopia and Eritrea
UNMIK	United Nations Mission in Kosovo
UNMIL	United Nations Mission in Liberia
UNMOGIP	United Nations Military Observer Group in India and Pakistan
UNSAS	United Nations Stand-by Arrangements System
UNTAES	United Nations Transitional Authority in Eastern Slavonia, Baranja and Western Sirmium
UNTAET	United Nations Transitional Administration in East Timor
UNTSO	United Nations Truce Supervision Organization
USG	Under-Secretary-General

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Foreword

I am pleased to present *The Brahimi Report and the Future of UN Peace Operations*. This new study, led by William Durch and Victoria Holt, will assist both experts and generalists to deepen their understanding of how the UN and its peacekeeping department have worked to implement significant changes in its practices proposed three years ago. It is a story both encouraging and challenging. The UN community has taken many important steps to improve capacity and performance, but peace operations face enduring and daunting challenges if they are to meet the expectations and requirements of a constantly changing international security environment.

We hope that this study will enrich a larger conversation about the future of the United Nations. Our report addresses only one of the tools available to the international community as it copes with new demands, but with insufficient global consensus about means to best ensure peace and security. Peace operations will not substitute for smart diplomacy and efforts to deter or prevent conflict, but well-prepared, professionally staffed operations can increase the success rate of efforts to deal with such conflicts and threats to international peace. In the context of a broader political debate about the merits of multilateralism, it is useful to understand more fully what multilateral institutions can and cannot do, and our study should help build that understanding.

The Stimson Center is committed to providing analysis and fresh ideas for policy on ways to strengthen institutions—both national and international—for peace and security. The project team on UN peace operations draws on extensive academic and practical experience in assessing progress on reform and in judging ways to make peace operations a more effective and reliable tool for the international community. In its next phase, the Stimson Center's *Future of Peace Operations* project will build on this impressive record, considering additional aspects of needed change in the UN system and in regional institutions, to support effective responses to conflict.

Ellen Laipson
President and CEO
The Henry L. Stimson Center

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Responsibility for the content of this study, and for any errors or omissions, rests solely with the authors. We welcome your comments.

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